SYENSQO

Crespin, Edouard <edouard.crespin-ext@syensqo.com>

KDD086 - SAP S/4H vs LIMS Results Recording

Gervais, Pascal <pascal.gervais@syensqo.com> Thu, Apr 2, 2026 at 8:40 AM
To: Edouard Crespin <edouard.crespin-ext@syensqo.com>

Bonjour Edouard,
Concernant le KDD086.
Ci-jpoint la validation de Bryan Cupples. Nous relançons Arnaud Coudry et Scott Tinlin.
Bonne journée.

---------- Forwarded message ---------
From: **VROT, Helene** <helene.vrot@syensqo.com>
Date: Wed, 1 Apr 2026 at 14:35
Subject: Fwd: KDD086 - SAP S/4H vs LIMS Results Recording
To: Pascal Gervais <pascal.gervais@syensqo.com>, Vineet Kumar Poovadan <vineetkumar.poovadan-ext@syensqo.com>

FYI

---------- Forwarded message ---------
De : **VROT, Helene** <helene.vrot@syensqo.com>
Date: mer. 1 avr. 2026 à 14:34
Subject: Re: KDD086 - SAP S/4H vs LIMS Results Recording
To: Cupples, Bryan <bryan.cupples@syensqo.com>

Great, thanks!

Hélène

Le mer. 1 avr. 2026 à 14:33, Cupples, Bryan <bryan.cupples@syensqo.com> a écrit :

> I had already responded and approved. Thanks for following up on the risk items Helene.
>
> Bryan
>
> On Wed, Apr 1, 2026 at 8:13 AM VROT, Helene <helene.vrot@syensqo.com> wrote:
>
> > Hi Bryan,
> >
> > Changes have been made as below. If OK for you, can you reply to Pascal's email and give your approval for KDD086 (attached)?
> >
> > Thanks and regards

Hélène

Criteria	Option 1 – Decentralised	Option 2 - Hybrid Approach (CM As-Is / P&C and SpP Standardized)	Option 3 – Technology Standardization (All GBUs Move to different LabWare systems, no Process changes in Labware)	Option 4 – Full Process Standardization (All GBUs Move to unified System and Design)
Process Standardization	⛔ Minimal – each GBU defines its own processes and data structures.	➕ Partial – standardized processes across P&C and SpP; CM remains independent.	➕ Partial – standardized system across P&C and SpP; CM remains independent.	➕ Full – consistent processes, test methods, and reporting across all GBUs.
Master Data Standardization	⛔ None – master data remains fragmented and inconsistent.	➕ Partial – standardized for P&C and SpP; CM remains decentralized.	⛔ None – No standardization of processes for P&C and SpP; CM remains decentralized.	➕ Full – unified material, test, and specification data across all GBUs.
Organizational Standardization	⛔ None – each GBU follows its own quality governance.	➕ Partial – alignment between P&C and SpP.	⛔ None – each GBU follows its own quality governance.	➕ Full – common governance, reporting, and performance metrics across Syensqo.
Syensqo Benefits (Strategic)	⛔ Limited – maintains current inefficiencies and fragmented data.	➕ Moderate – visible improvement in quality alignment and data governance for majority of operations.	⛔ Limited – maintains current inefficiencies and fragmented data.	➕ High – enterprise-level visibility, compliance assurance, and digital integration.
Operational Benefits	⛔ Minimal – continues manual effort and inconsistent results.	➕ Moderate – improved efficiency and consistency in key GBUs.	⛔ Minimal – continues manual effort and inconsistent results.	➕ High – streamlined operations, cross-site benchmarking, and automation benefits.
Timeline Feasibility	➕ Short-term feasible; minimal project effort.	➕ Feasible within Sy-Way program timeline.	⛔ To be ready for SyWay SIT, to be started ASAP to follow program timeline.	⛔ Feasible with extended timeline (leveraging P&C project starting April 2026).
Scalability	⛔ Limited – requires reassessment for each plant's integration.	➕ Moderate – scalable for GBUs using SAP; limited for those on LIMS.	⛔ Limited – requires reassessment for each plant's integration.	➕ High – fully scalable once unified configuration is achieved.
Operational Risk	⛔ Medium – inconsistent data, manual controls, and limited visibility across GBU.	⛔ Medium – standardized in key GBUs, but residual fragmentation in CM.	⛔ High – inconsistent data, manual controls, and limited visibility across sites.	➕ Low – consistent quality and reporting standards minimize operational errors.
Project Risk	➕ Low – minimal change effort.	⛔ Medium – integration complexity and alignment challenges across GBUs.	➕ Low – minimal change effort.	⛔ High – large-scale migration and change effort across multiple systems.

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