

# Cost Center - Master Data

**i** Cost center master are displayed with **KS03 - Display cost center**

**i** The codification of cost centers is different in WP2 & PF2. Depending on the type of request, you must follow the corresponding rules.

An useful reference to the codification of the cost centers is the Assessment cycle rules file for [WP2](#) or for [PF2](#). This file is particularly helpful in identifying the codification for technical cost centers.

## Production cost centers

### Standard codification

The codification of an organizational cost center used for production is the combination of :

- Establishment code
- Cost section
- Code Prix de Revient (=CPR) that can be found with [PF2 - Table ZZRT179V - Product hierarchies](#)

**Note:** Finance workflow is checking if the "Cost section" code is valid, reading table "ZZK\_SECTION" in PF1\_050; it should be maintained when required.

### Example

*Codification of a cost center used for the workshop F2 in the plant OSF Onsan*

**X X** Establishment code

**X X** Cost section  
32 = Production Cost Center for bulk products  
19 = Packaging Cost Center

**X X X X** CPR Code price code  
0 0

---

**O 1** Establishment code = O1 ONSAN ULSAN

**3 2** Cost section = 32 Production Cost Center for bulk products

**6 9 8 2** CPR = 6982 Pure Fluorine (F2)  
0 0

## Other cost centers

### Standard codification

The codification of an organizational cost center not used for production is the combination of :

- Establishment code
- Cost section

**X X** Establishment code

**X X X** Cost section

**X X X X X** Free (\*)

- Free (for utilities it depends on the utility type listed [here](#))

### Example

Codification of a cost center used for Finance & Corporate Development in the plant OSF Onsan

**O 1** Establishment code = O1 ONSAN ULSAN  
**1 6 3** Cost section = 163 Finance & Corporate Development  
**0 0 0 0 0** Free

## Production cost centers

### Standard codification

The codification of a cost center used for production is the combination of :

- The plant code (4 digit)
- "-"
- 4 digits, the first digit depends on the use of the cost center

**P P P P** Plant code  
 -  
**X** 1 = direct production costs  
 • Utilities VC  
 • Workshop  
 2 = Indirect production costs  
 3 = non production fixed costs  
 7 = other variable costs  
**X X X** Free

### Example

Codification of a cost center used for the workshop "Compounding" in the plant 7822 Belle-Etoile

**7 8 2 2** Plant code = 7822  
 -  
**1** 1 = direct production costs  
 • Utilities VC  
 • **Workshop**  
 2 = Indirect production costs  
 3 = non production fixed cost  
 7 = other variable costs  
**1 0 0** Free

## Other cost centers

### Standard codification

The codification of a cost center not used for production is the combination of :

- Company code
- "-"
- 4 digits, the first digit (or the first 2 digits) depend on the use of the cost center

Cost centers starting with 8\* are technical cost centers. If the codification range for 83\* is completed, 85\* codification should follow. An helpful resource is the file [Assessment cycles rules for WP2](#).

**C C C C** Company code  
 -  
**X** 5 = Corporate Business Services (CBS)  
 6 = GBU SG&A  
 7 =  
 • 71 - Variable selling expenses  
 • 71, 72, 73 or 74 - Sales correction  
 • 75 – Inventory depreciation  
 8 =  
 • 81 – Restructuring  
 • 83 – Other operational costs  
 • 88 – R&I  
 9 = Post operating result  
**X X X** Free

### Example

Codification of a cost center used for Strategic Marketing in the company ZFR3 Rhodia Operations

Z F R 3 Company code = ZFR3

-

6 5 = Corporate Business Services (CBS)

6 = GBU SG&A

7 =

- 71 - Variable selling expenses
- 71, 72, 73 or 74 - Sales correction
- 75 – Inventory depreciation

8 =

- 81 – Restructuring
- 83 – Other operational costs
- 88 – R&I

9 = Post operating result

2 1 9 Free

## Valid from

Normally, the “valid from” date of a cost center must follow the following criteria :

- be the first of a month
- be the current month until D-5 [to allow the closing test being performed D-3]
- be any month in the future
- for implementation project : date to be determined with the project – and validated by DMR

Reminder : cost centers creation requests for the current month are not processed during the closing period (from D-5 to D+3), except for urgent cases to be specifically validated by PE Leader Costing, via the workflow function “Ask the Process Expert for Validation”.


Action to undertake : during closing period, if **date « valid from... »** is in the month being closed, inform the requester that the creation will be processed next month. If the requester insists to get an urgent creation, validation from PE Leader Costing is needed, before proceeding.

## Valid to

by default it is valid to “31.12.9999”.

If it is different from 31.12.9999, it must be justified

 Usually the name & description of a cost center is free but in some cases there can be special needs listed below

 Regarding the name and description is important that, whenever the language of the country where we are creating the cost center is different from English, we add a description in the local language. There are several users that are using SAP in their local languages and not English.

**Note:** The countries that have a non EN language are properly customized when using the PRS workflow for the cost center creation /update. If there's any specific situation where it has been identified that the PRS workflow can not be used, the non EN languages have to be manually entered by entering in SAP in the required non EN language and update the name and description though [KS02 - Update a Cost Center](#) accordingly.

 The person responsible of a cost center is accountable for the elements allocated in the cost center

The companies using SRM7 for purchasing should have a SRM7 user ID (=BIP user ID) entered in this field, starting with 5, such as 50000000

When creating a new cost center, you need to select the correct code using the following matrix .

- [List of codes to be used](#) in SYENSQO

=> You can filter by GBU/Function, name or position to find the code to be used.

**i** Find out more about SRM7

[Rules - Cost Center Responsible - FAQ](#)

★ if the link is not working you can also use the file (same data source)

**i** The category is a letter, it depends on the type of cost center.

Category	WP2	PF2
<b>F</b>	Direct production cost centers - all cost centers related to workshops - codification : PPPP-1xxx	Plant <a href="#">cost sections</a> related to direct production costs
<b>H</b>	Other cost centers started with the plant code but not direct production	Plant cost sections related to indirect production costs, such as: <ul style="list-style-type: none"> <li>• Other fixed costs not included in inventory value (e.g.: warehousing, commercial shipping, engineering,...)</li> <li>• Variable costs not included in inventory value (e.g.: tolling on raw materials).</li> </ul>
<b>w</b>	All cost centers starting with the company code	All other cases
<b>E</b>	Exceptional category used in the USA for tax purpose "Vertex" (thus limited to companies in the USA and duly justified by the controller)	

**!** Other categories are historically present in SAP. They can no longer be used

[ [Cost center hierarchy in PF2](#) ] [ [Cost center hierarchy in WP2](#) ]

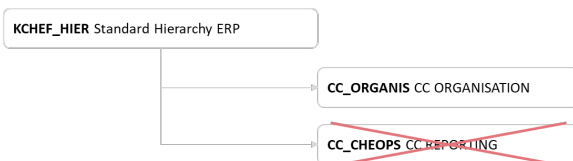
## Cost center hierarchy in PF2

The code of the standard hierarchy in PF2 is KCHEF\_HIER and it is structured in 2 main sub-groups:

- CC\_ORGANIS
- CC\_CHEOPS

**!** The group CC\_CHEOPS was used for [reporting cost centers](#). These cost centers are not used anymore.

In other words the group CC\_CHEOPS should not be used anymore and all active cost centers should now be included in the group CC\_ORGANIS.



The group CC\_ORGANIS is only harmonized until the plant level, afterwards it is free for every site.

CC\_ORGANIS

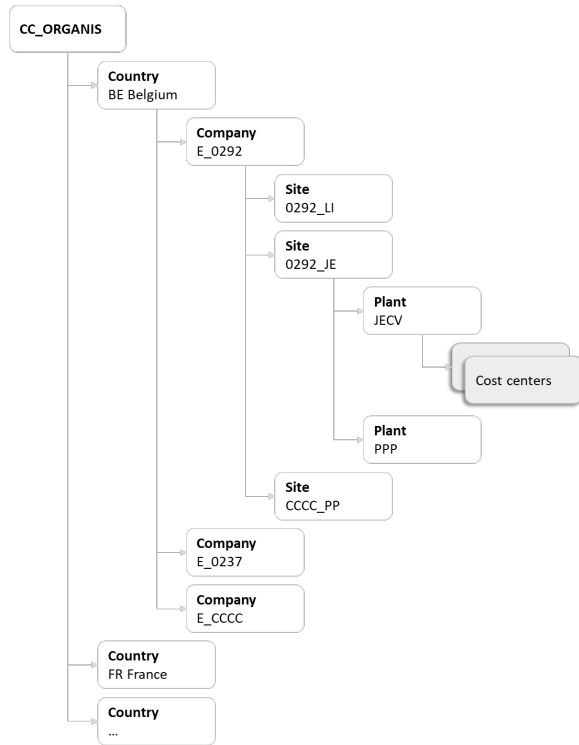
- XX - Country
  - E\_CCCC - Company
    - CCCC\_PP - Site
      - PPP - Plant
        - Cost center 1
        - Cost center 2

XX = Country code

CCCC = Company code

PPP = plant code

PP = First 2 digits of the plant code



## Cost center hierarchy in WP2

In WP2, there is one standard hierarchy per [Controlling Area](#)

The structure must follow the standard rule:

Zxxx = [Controlling Area](#)

PPPP = [Plant](#) code

CCCC = Company code


GB = [GBU](#) code


- CB - Corporate Business Services
- CM - Composite Materials
- CS - Novocare
- OG - Oil & Gas
- PA - Aroma Performance
- SP - Specialty Polymers
- TS - Technology Solutions



The group PPPP-FUNCT is only used by the GBU Novocare

Zxxx	Controlling Area Name
CCCC	Company name
PPPP	Plant name - Plant
PPPP-MGT	Plant name - Management
PPPP-CP	Plant name - Variable Costs
PPPP-CPO	Plant name - Other Variable Costs
PPPP-CNP	Plant name - Production Fixed Costs
PPPP-1	Plant name - Direct Production
PPPP-2	Plant name - Indirect Production
PPPP-FUNCT	Plant name - Function
PPPP-CNPO	Plant name - CNP others
CCCC	Company name
CCCC-MGT	Company name - Management
CCCC-VSE	Company name - VSE
CCCC-VS-GB	GB VSE - GBU name
...	
CCCC-SALE	Company name - Sales Others
CCCC-SA-GB	GB Sales Others - GBU name
...	
CCCC-CNP	Company name - CNP Others
CCCC-CN-GB	GB CNP Others - GBU name
...	
CCCC-FAC	STOT - R330 SG&A
CCCC-FUNCT	R33400 - Shared services
CCCC-CO	Function - Communication
CCCC-FA	Function - Facilities
CCCC-FI	Function - Finance
CCCC-FXX	Function - Not allocated
CCCC-GM	Function - General Management
CCCC-HR	Function - Human Ressources
CCCC-ICO	Function - Intercó
CCCC-IND	Function - Industrial
CCCC-JUR	Function - Legal
CCCC-PIV	Function - Pivot
CCCC-PUR	Function - Purchasing
CCCC-SBS	Function - Solvay Business Services
CCCC-FACA	R33310 - Administrative costs
CCCC-FA-XC	ALL Management fees - All GBU's
CCCC-FA-GB	GB Administrative costs - GBU name
...	
CCCC-FACC	R33320 - Commercial costs
CCCC-FC-GB	GB Commercial costs - GBU name
...	
CCCC-RD	STOT - R360 R&D
CCCC-RD-GB	GB R&D - GBU name
...	
CCCC-RSTR	Company name- Restructuring
CCCC-RS-GB	GB Restructuring - GBU name
...	
CCCC-ACAR	STOT - R480 APCO
CCCC-AC-GB	GB Other costs ante ROP - GBU name
...	
CCCC-PSRO	Company name - Post ROP
CCCC-NA	Company name - Non actives
CCCC-UNL	Company name - Non allocated

 It's not possible to change the business area field during a fiscal year once there are already postings or planned postings in that fiscal year.

 The Business area is used in **PF2** only and is used to identify the business involved in each transaction.

The codification of the Business area is:

- 1st digit : Rules - PF2 - Sector code
- the 2 middle characters : Rules - PF2 - Activity 1
- last digit is always "0", except for German companies



**i** SAP t-code

[PF2 - Table TGSB \(view ZZRTGSBV\) - Business area](#)

[ [Profit center to be used in PF2](#) ] [ [Profit center to be used in WP2](#) ]

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## Profit center to be used in PF2

**i** The profit center to be used in the master data of a cost center is the organizational profit center of the plant.

### Standard codification

The codification of an organizational profit center

- Letter C
- Plant code



## Profit center to be used in WP2

**i** The profit center to be used in the master data of a cost center in WP2 must be chosen carefully as it is used for several purposes :

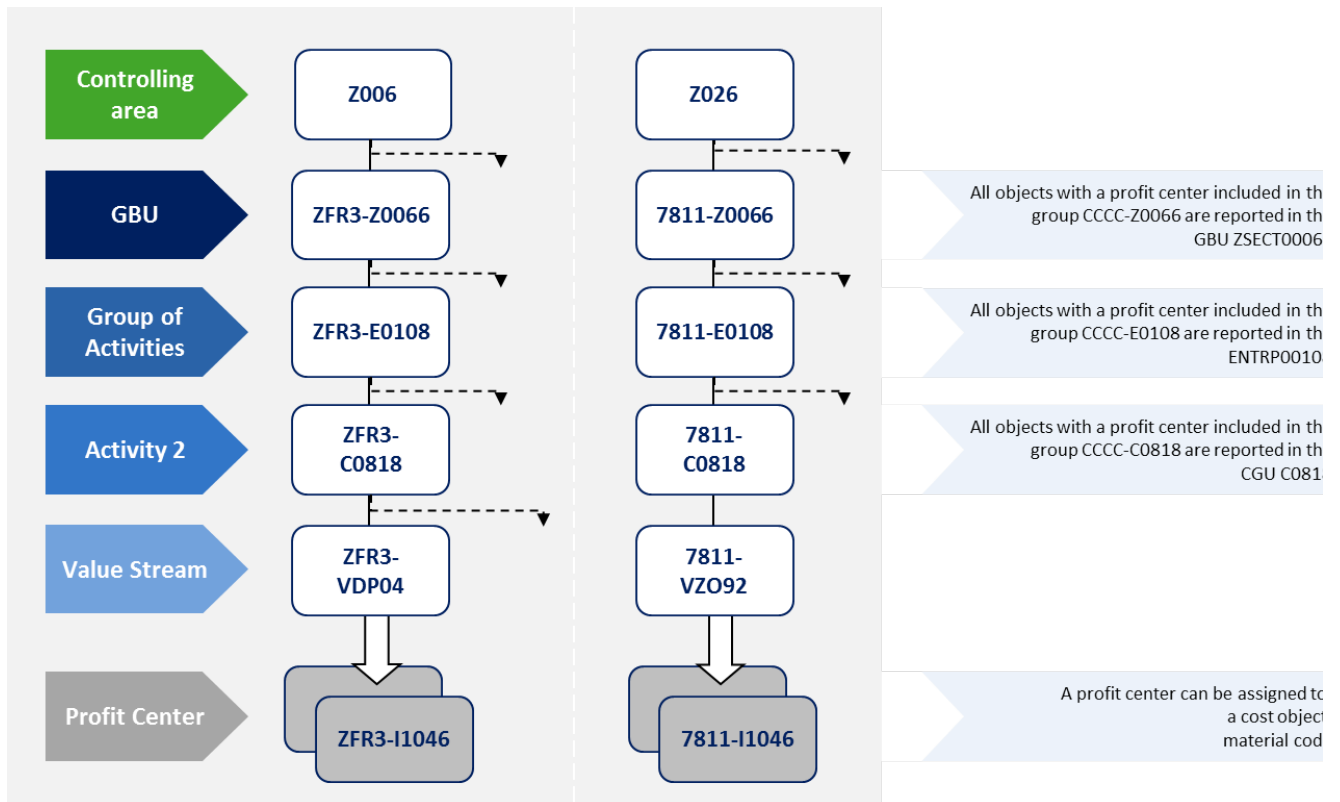
- Fixed costs dashboard
- Industrial dashboard
- Working Capital

Two controls must be performed when assigning a profit center to a cost center :

### 1. The GBU & the value stream

The profit center that is assigned to a cost center is used to identify to which GBU & value stream the cost center belongs. The profit center used must be included in the right value stream & GBU.

**i** All profit centers must be attached to a node in the standard hierarchy  
In WP2, there is one standard hierarchy per Controlling Area. Its structure must follow the standard rule



**i** The profit center hierarchy can be displayed in SAP with:

- [KCH3 - Display profit center hierarchy](#)
- [WP2 - ZWFAl052 - Display profit centers](#)
- table ZWFAT186

**i** **Value stream**

The value stream (VS) is the lower level of the profit center hierarchy in WP1 system, where the profit centers are assigned through the "Profit Ctr Group".

Historically, the value stream nodes in the profit center hierarchy were used for some Industrial reporting on specific production lines but currently this reporting level is no longer used, unless there's a justified request for it. Nevertheless, we need to maintain the value stream node at a standard level.

Most of the value stream codes are already defined for a certain GBU and geographical zone and just need to be extended to a particular company code. It has to be always checked before creating a new code.

**VALUE STREAM CODIFICATION in the profit center hierarchy:**

X	X	X	X	-	V	Z	Y	M	N
---	---	---	---	---	---	---	---	---	---

XXXX - Stands for the company code

V - Standard for all the VS codes

ZY - Is used to define a specific GBU code as follows (the currently active GBU's are the ones highlighted):

•ZA for a VS under GBU ACETOW
•ZB for a VS under GBU PEROXIDES
•ZC for a VS under GBU COATIS
•ZD for a VS under GBU SODA ASH
•ZE for a VS under GBU ECO SERVICES
•ZF for a VS under GBU FIBRAS
•ZG for a VS under GBU ENG PLASTICS
•ZH for a VS under GBU SPECIAL CHEM
•ZI for a VS under GBU EMERGING BIOCHEMICALS
•ZJ for a VS under GBU TECHNOLOGY SOLUTIONS
•ZK for a VS under GBU COMPOSITES MATERIALS
•ZL for a VS under GBU SOLD ACTIVITIES (2003-2010)
•ZM for a VS under GBU SPECIALTY POLYMERS
•ZN for a VS under GBU NOVECARE
•ZO for a VS under GBU AROMA PERFORMANCE
•ZP for a VS under GBU POLYAMIDE & INTERMEDIATES
•ZQ for a VS under GBU Oil & Gas
•ZR for a VS under GBU CBS (former NON REPARTI RHODIA)
•ZS for a VS under GBU SILICA
•ZT for a VS under GBU RARE EARTH SYSTEMS
•ZY for a VS under GBU ENERGY

**M - stands for the geographical zones, as follows:**

EU: 0, 1, 2
NA: 3, 4
LA: 5, 6
AP: 7, 8
WW: 9

**N - it's a serial number**

**Note:** The value stream codes have to be included in table [ZWFAT187](#) to be able to define the related descriptions in several standard languages.

For this, the codification has to be converted to an 8 digit code as follows (some of the digits are already defined when establishing the VS node in the profit center hierarchy):

C	G	U	Z	Y	0	M	N
---	---	---	---	---	---	---	---

**CGU - Standard for all the standard VS codes**

**ZY - Is used to define a specific GBU code, as per list above**

0 - Always zero

M - stands for the geographical zones, as per list above

N - it's a serial number

Link to the old [WP2 Codification Value Streams Master \(OBSOLETE\)](#).



Usually a specific value stream is used for production cost centers (PPPP-1xxx & PPPP-2xxx) and a non allocated value stream is used for other cost centers.

## 2. The department of the profit center



- A profit center with a department = plant code is assigned to production cost centers (PPPP-1xxx & PPPP-2xxx)
- A profit center with a department = GBU plant is assigned to other cost centers especially for SG&A, R&I...



The field "Department" of the profit center is a critical field that is used in BW to assign a cost center to a plant and then to a site.

ex:

- The cost center 7512-1022 is assigned to the profit center 7512-10449
- The department of the profit center 7512-10449 is 7512

=> The cost center is assigned to the plant 7512

Depending on the type of profit center the department code can be:

- a plant code = a code maintained in table T001W in WP1 or PF1 (1)
- a generic plant code (only in WP1) created by GBU (2). This code doesn't exist in the table T001W.

K503 - Cost center		KE53 - Profit center	
Cost Center	7512-1022	Profit Center	7512-10449
Controlling Area	2006	Controlling Area	2006
Valid From	01.04.2006	Validity Period	01.01.2006 To 31.12.9999
Name	Vapeur	Name	7512 divers Nov Euro
Description	Vapeur	Long Text	7512 divers Nov Europe - VZ901
Department	50003024	Department	7512
Cost Center Category	P	Profit Ctr Group	ZFR3-YZ901 CGUZH091 MISC NOV EUROPE CGU

KE53 - Profit center		Table T001W - Plants/Branches	
Profit Center	7512-10449	Search in Table	T001W
Controlling Area	2006	Number of Hits	1
Validity Period	01.01.2006 To 31.12.9999	Runtime	0
Name	7512 divers Nov Euro	Maximum no. of hits	100
Department	7512	7512 ZFR3 Clancy 7512 70079 71060 10	

ZFR3-I1149	
Profit Center	ZFR3-I1149
Controlling Area	Z006
Validity Period	01.01.2006 To 31.12.9999
Name	CS00 Nov Functions
Long Text	CS00 Novocare Functions
Department	CS00
Profit Ctr Group	ZFR3-YZ901 CGUZH092 Nov Non Allo function CGU

**Rule by ERP + type of profit center**

ERP	Type of profit center	Department	Example																																				
PF1	Reporting profit center	= "blank"	<div data-bbox="760 268 1425 764"> <p>General Data</p> <table border="1"> <tr> <td>Profit Center</td> <td>F3FQRAAX91</td> <td></td> <td></td> </tr> <tr> <td>Controlling Area</td> <td>CHEF</td> <td>ERP SOLVAY</td> <td></td> </tr> <tr> <td>Validity Period</td> <td>01.01.2016</td> <td>To</td> <td>31.12.9999</td> </tr> </table> <p>Basic Data Indicators Company Codes Address Communication History</p> <p>Descriptions</p> <table border="1"> <tr> <td>Profit Center</td> <td>F3FQRAAX91</td> <td>Status</td> <td>Active</td> </tr> <tr> <td>Analysis Period</td> <td>01.01.2016</td> <td>to</td> <td>31.12.9999</td> </tr> <tr> <td>Name</td> <td colspan="3">73F QRAA 9997E</td> </tr> <tr> <td>Long Text</td> <td colspan="3">NA2S FLAKES - THIRD PARTIES - PACKED</td> </tr> </table> <p>Basic Data</p> <table border="1"> <tr> <td>User Responsible</td> <td></td> </tr> <tr> <td>Person Respons.</td> <td>X</td> </tr> <tr> <td>Department</td> <td></td> </tr> <tr> <td>Profit Ctr Group</td> <td>D73F0 CH3F - Blanc Fixe</td> </tr> </table> </div>	Profit Center	F3FQRAAX91			Controlling Area	CHEF	ERP SOLVAY		Validity Period	01.01.2016	To	31.12.9999	Profit Center	F3FQRAAX91	Status	Active	Analysis Period	01.01.2016	to	31.12.9999	Name	73F QRAA 9997E			Long Text	NA2S FLAKES - THIRD PARTIES - PACKED			User Responsible		Person Respons.	X	Department		Profit Ctr Group	D73F0 CH3F - Blanc Fixe
Profit Center	F3FQRAAX91																																						
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Validity Period	01.01.2016	To	31.12.9999																																				
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Analysis Period	01.01.2016	to	31.12.9999																																				
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Person Respons.	X																																						
Department																																							
Profit Ctr Group	D73F0 CH3F - Blanc Fixe																																						

Organizational profit center

= plant code

By default the department code = profit center code without the letter C

However the rule is to have one department code by site even if for historical reasons there can be several profit centers in the same site.

ex: in Tavaux, all profit centers are assigned to the department TAU:

Profit center	Department
CTAH Slvr-Fr /Tavaux (SpC)	TAU Tavaux
CTAU Slvr-Fr /Tavaux (Pvdc)	

There is one exception when there are several management units / GBU in the site (only in GBU Soda Ash).

In the GBU Soda Ash, there should be one dedicated department for Soda Ash another one for Bicar.

ex: in Torrelavega

Profit center	Department
CTOS Slvq-Es /Torrelavega (Su)	TOSA (management unit Soda Ash)
CTOSA Slvq-Es /Torrelavega (Sod)	
CTOSB Slvq-Es /Torrelavega (Bir)	TOSB (management unit Bicar)

General Data

Profit Center	CRBAA	
Controlling Area	CHEF	ERP SOLVAY
Validity Period	01.01.1997	To 31.12.9999

Basic Data Indicators Company Codes Address Communication History

Descriptions

Profit Center	CRBAA	Status	Active
Analysis Period	01.01.1997	to	31.12.9999
Name	4056 SSD-DE/RB (SODA)		
Long Text	SSD-DE /RHEINBERG (SODA)		

Basic Data

User Responsible	
Person Respons	CONTABILIDAD
Department	RBAA
Profit Ctr Group	CHEF_CNTRL Non Cheops Profit centers

WP1

Profit center used in the master data of production cost centers (the codification of the cost center starts with the plant code ★)

= plant code

= first digits of the profit center code ★

ex: department of profit center 7512 -I0449 = 7512

General Data

Profit Center	7512-I0449	
Controlling Area	2006	Solvay Europe
Validity Period	01.01.2006	To 31.12.9999

Basic Data Indicators Company Codes Address Communication History

Descriptions

Profit Center	7512-I0449	Status	Active
Analysis Period	01.01.2006	to	31.12.9999
Name	7512 divers Nov Euro		
Long Text	7512 divers Nov Europe - VZN01		

Basic Data

User Responsible	
Person Respons	A Freycenon
Department	7512
Profit Ctr Group	ZFR3-VZN01 CGUZN001 MISC NOV EUROPE CGU

Profit center used in the master data of SG&A / CBS / Financial cost centers (the codification of the cost center starts with the company code ★)



These profit centers are used in cost center that could be shared between several plants /sites.

Ex: in Rhodia Operation, there can be people working in the same team located in Paris or Lyon. Then the cost center is allocated neither to the Paris site nor to the Lyon site but to a generic site.

By default this rule applies to all cost centers that are not used on production plants.

The only exception is the facilities cost centers in CBS.

= **generic GBU code**

= **BFC GBU code** + 00

ex: *Novecare* = CS00

Last update: 13 Oct 2021

Generic code	
CB00	CB Corporate Business Services
CH00	CH Special Chem
CM00	CM Composite Materials
CS00	CS Novecare
CT00	CT Coatis
GY00	GY Energy Services
NB00	NB New Business Development
OG00	OG Oil & Gas
PA00	PA Aroma
PE00	PE Peroxides
SD00	SD Soda Ash
SI00	SI Silica
SP00	SP Specialty Polymers
TS00	TS Technology Solution

General Data

Profit Center	ZFR3-I1149		
Controlling Area	Z006	Solvay Europe	
Validity Period	01.01.2006	To	31.12.9999

Basic Data Indicators Company Codes Address Communication History

Descriptions

Profit Center	ZFR3-I1149	Status	Active
Analysis Period	01.01.2006	to	31.12.9999
Name	CS00 Nov Functions		
Long Text	CS00 Novecare Functions		

Basic Data

User Responsible	
Person Respons.	F.Guittot
Department	CS00
Profit Ctr Group	ZFR3-V2N92 CGUZN092 Nov Non Allo function CGU

Exception: Facilities cost centers included in the group ZCBS-FFAC of the ZCBS hierarchy

**= plant code**

= first digits of the profit center code ★

ex: department of profit center 7 925 -10569 = 7925

General Data			
Profit Center	7925-I0569		
Controlling Area	2006	Solvay Europe	
Validity Period	01.01.2021	To	31.12.9999

Basic Data	Indicators	Company Codes	Address	Communication	History
<b>Descriptions</b>					
Profit Center	7925-I0569	Status	Active		
Analysis Period	01.01.2021	to	31.12.9999		
Name	7925 Corp Busin Serv				
Long Text	7925 Corporate Business Services - VZR91				
<b>Basic Data</b>					
User Responsible					
Person Respons.	CBS				
Department	7925				
Profit Ctr Group	ZFR3-VZR91	CGUZR091 MISC RHODIA NA CGU			

★ For historical reasons, there may be exceptions to the codification

ZCBS is the code of the alternative cost centers hierarchy that is mainly used for reporting purposes (ex: Co\$ta - Reports , Fixed costs ).

You can display the ZCBS hierarchy:

- in SAP using the transaction [KSH3 - Display cost center hierarchy](#)

You can also use the report [FC - Cost centers master data](#) to display all cost centers with their assignment in the hierarchy ZCBS.

! All active must be assigned to the lowest level in the hierarchy so that the full ZCBS levels are properly shown for the related cost center.

A cost center in included in ZCBS according to the following principles:

- 1. There is a direct link between the first level of the ZCBS hierarchy and the Activity 1
- 2. There is a direct link between the first (or second) level of the ZCBS hierarchy and the P&L
- 3. There is a direct link between the lowest level of the ZCBS hierarchy and a BSA

## 1. There is a direct link between the first level of the ZCBS hierarchy and the Activity 1

### CBS cost centers

- All cost centers included in the groups **SCBS-CORPO** Corporate Function & **SCBS-FUNCT** FUNCTION SERVICES are assigned to the **Activity 1** CBSS in WP2 (=IECRA00569) and PF2 (=DIV 50 or =BA 8500).
- Cost centers included in the group **SCBS-ICO** INTERCOMPANIES are assigned to the **Activity 1** CBSS in WP2 (=IECRA01148) and PF2.

The screenshot shows the ZCBS hierarchy structure. The top level is SCBS-CORPO (Corporate Function (Soo)). Below it are various sub-levels like SCBS-OCT, SCBS-COE1, etc. The second level is SCBS-FUNCT (Function Services (Soo)). An orange box labeled 'Activity 1' with 'CBSS Division 50' is connected to the SCBS-FUNCT level by red arrows, indicating that all cost centers under SCBS-FUNCT are assigned to Activity 1.

**Non allocated cost centers**

- All cost centers included in the group **SCBS-OTH** CBS NON FUNCTION COSTS are assigned to the **Activity 1 CBNR** in WP2 (=IECRA00450) and PF2 (=DIV 59 or =BA 8590).

ZCBS 2006 - CBS STRUCTURE	
SCBS-CORPO	Corporate Function (Sco)
SCBS-FUNCT	Function Services (Sco)
SCBS-ICO	INTERCOMPANIES (Sco)
SCBS-FROJ	Services project (Sco)
SCBS-OTH	CBS NON FUNCTION COSTS (Sco)
SCBS-OTHP	CBS NON FUNCTION - Separation P
SCBS-OTRPO	Day 3 Program
SCBS-OTRDR	GBS Double run - Management
SCBS-SFDR	GBS Double run - SL FIN
SCBS-SCDR	GBS double run - SL CM
SCBS-SFRDR	GBS double run - SL FROC
SCBS-SHRDR	GBS double run - SL HR
SCBS-OTREX	Double Run IT
SCBS-OTRFB	Rebuild ERP
SCBS-OTRFC	Facilities Double run - GBS
SCBS-OTRNE	NEW ERP PROJECT
SCBS-OTHS	CBS NON FUNCTION COSTS - Scope 1
SCBS-OTHX	CBS NON FUNCTION COSTS

**Activity 1**  
CBNR  
Division 59

**GBU cost centers**

- All cost centers included in the group **ENTRP** ENTERPRISE are assigned to a GBU.

⚠ There can not be cost centers allocated to CBS included in the group ENTRP.

ZCBS 2006 - CBS STRUCTURE	
SCBS-CORPO	Corporate Function (Sco)
SCBS-FUNCT	Function Services (Sco)
SCBS-ICO	INTERCOMPANIES (Sco)
SCBS-FROJ	Services project (Sco)
SCBS-OTH	CBS NON FUNCTION COSTS (Sco)
ENTRP	ENTERPRISE FIXED COSTS FOLLOW UP
EADM	ADMINISTRATION
EMSY	MARKETING & SALES
ERFD	PRODUCTION
EMISC	MISCELLANEOUS PRODUCTION
EICO	GBU INTERCOMPANY
ESERV	OTHER REVENUES
ERSTR	RESTRUCTURING
EACAR	OTHER OPERATIONAL COSTS
EMRGL	NON RECURRING GAINS & LOSSES
EFSSO	POST OPERATING RESULT
ECP	VARIABLE COSTS
ECPVSE	VARIABLE SELLING EXPENSES
ESTILO	Storage and Loading
ELOCO	Logistic Cost NP (off-production)
EMDIN	WRITE-DOWNS ON INVENTORIES
EIOIR	IMPAIRMENT ON TRADE RECEIVABLES
ERIRD	R&I ROYALTIES
RDD	R&D
ROPL	R&D - Platforms

**Activity 1**  
GBU

**Other groups**

- The group **RHXXX** TECHNICAL COST CENTERS is used for technical cost centers (not reported in fixed costs report)
- The group **DISC** DISCONTINUED is used for cost centers that are blocked
- The group **ZNS-FUNCT** NON SOLVAY - FUNCTION SERVICES can be used for entities sold when they want to keep working with a fixed costs report with their own groups

ZCBS 2006 - CBS STRUCTURE	
SCBS-CORPO	Corporate Function (Sco)
SCBS-FUNCT	Function Services (Sco)
SCBS-ICO	INTERCOMPANIES (Sco)
SCBS-FROJ	Services project (Sco)
SCBS-OTH	CBS NON FUNCTION COSTS (Sco)
ENTRP	ENTERPRISE FIXED COSTS FOLLOW UP
RHXXX	RHODIA TECHNICAL COST CENTERS
DISC	DISCONTINUED
ZNS-FUNCT	NON SOLVAY - FUNCTION SERVICES

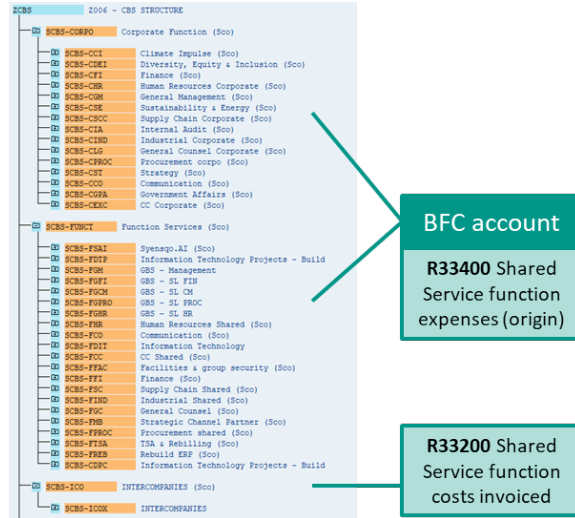
**Activity 1**  
Not allocated

**i Group ZNS-FUNCT**  
Currently, the group ZNS-FUNCT does not exist in WP2 or PF2 because it doesn't need to be maintained.

**2. There is a direct link between the first (or second) level of the ZCBS hierarchy and the P&L**

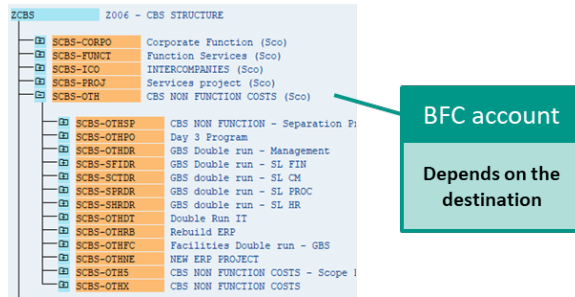
**CBS cost centers**

- All cost centers included in the group **SCBS-CORPO** Corporate Function & **SCBS-FUNCT** FUNCTION SERVICES are allocated to **R33400** Shared service function expenses (origin)
- All cost centers included in the group **SCBS-ICO** INTERCOMPANIES are allocated to **R33200** Shared services function costs invoiced



**Non allocated cost centers**

- Cost centers included in the group **SCBS-OTH** CBS NON FUNCTION COSTS : they will be allocated to corresponding BFC headings depending on its destination (ie: Administrative or Commercial expenses, Other recurring operating income/expenses, etc)



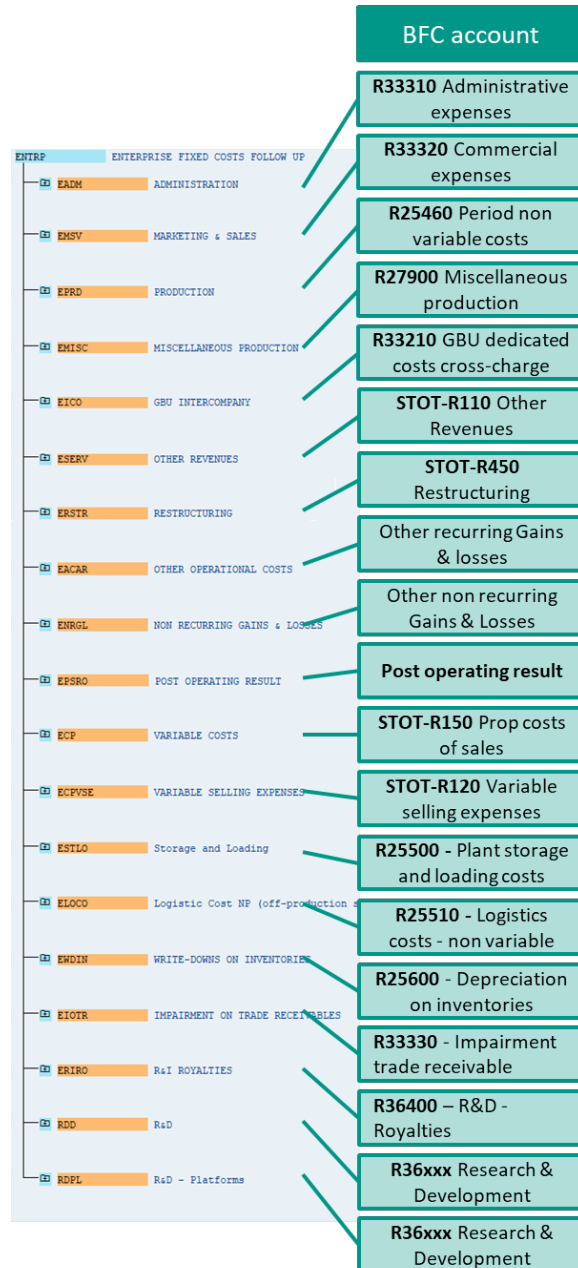
**GBU cost centers**

- The allocation of cost centers included in the group **ENTRP** ENTERPRISE depends on the type of costs:

ZCBS group	Definition
EPRD	<p>All production cost centers should be included in the group EPRD:</p> <ul style="list-style-type: none"> <li>▪ Indirect production cost centers (PPPP-2 in WP2) should be included in a group EPRD1=&gt;EPRD6. <ul style="list-style-type: none"> <li>▪ Utilities cost centers should be included in the group EPRD4Y in PF2 only. In WP2 they are included in the group ECP)</li> </ul> </li> <li>▪ Direct production cost centers (PPPP-1 in WP2, EE32xxxxxx in PF2) should be included in the EPRD0: <ul style="list-style-type: none"> <li>▪ EPRD0X when the production cost center is not <i>mixed</i> (all cost centers in WP2 and some cost centers in PF2)</li> <li>▪ EPRD0Y when the production cost center is <i>mixed</i> (only in PF2)</li> <li>▪ EPRD0Z can be used to manage underactivity (only in very specific cases)</li> </ul> </li> </ul> <p>=&gt; Definition of <a href="#">Period non-proportional costs of production (R25460)</a></p>
EADM	<p>This group is used for cost centers allocated to the BFC account <a href="#">Administrative expenses (R33310)</a></p> <ul style="list-style-type: none"> <li>• A GBU can request the creation of sub-groups to detail its own organization.</li> </ul>

EMSV	<p>This group is used for cost centers allocated to the BFC account <a href="#">Commercial expenses (R33320)</a></p> <ul style="list-style-type: none"> <li>A GBU can request the creation of sub-groups to detail its own organization.</li> </ul>
RDD	<p>This group is used for cost centers allocated to the BFC account <a href="#">Research and Development (R360)</a></p> <ul style="list-style-type: none"> <li>A GBU can request the creation of sub-groups to detail its own organization.</li> </ul>

For other groups you can look at the file by ERP in [Assessment cycles Rules](#)



Technical cost centers are not allocated to BFC

### 3. There is a direct link between the lowest level of the ZCBS hierarchy and a [BSA](#)

The ZCBS hierarchy is used for the allocation of cost centers to a [BSA](#) using.

The assignment of cost centers to a BSA is done with the cost center hierarchy = [ZCBS\\_BSA](#) which is built using the last level of the ZCBS hierarchy

a) All the production cost centers (cost center category F) must have the "Record Quantity" field flagged:

Cost Center	4S17420000	Industrial site cost
Controlling Area	CHEF	ERP SOLVAY
Valid From	01.01.2016	to 31.12.9999

Basic data | **Control** | Templates | Address | Communication | History

Record Quantity

**Lock**

Actual primary costs     
 Act. secondary costs     
 Actual revenues  
 Plan primary costs     
 Plan secondary costs     
 Plan revenues  
 Commitment update

b) Cost centers Cost of goods sold - Statistics (codification CCCC-9200 in **WP1**) must have the "Actual revenues" and "Plan revenues" fields not flagged and

the "Record Quantity" field flagged:

Cost Center	ZFR3-9200	cost of goods sold
Controlling Area	Z006	Solvay Europe
Valid From	01.01.2014	to 31.12.9999

Basic data | **Control** | Templates | Address | Communication | History

Record Quantity

**Lock**

Actual primary costs     
 Act. secondary costs     
 Actual revenues  
 Plan primary costs     
 Plan secondary costs     
 Plan revenues  
 Commitment update