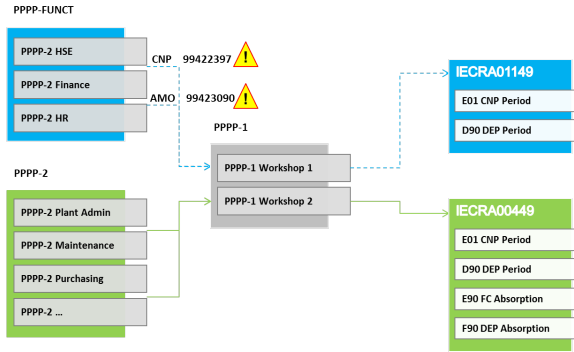


Production costs to CSFN

Principles

- There are cost centers in production sites that must be reported in the market CSFN - IECRA01149. These cost centers are included in the cost centers group PPPP-FUNCT.
- Other costs are reported in the market CSNR - IECRA00449. These cost centers are included in the standard cost centers group PPPP-2



In order to ensure a good segregation of costs between CSNR & CSFN, the following procedure must be followed

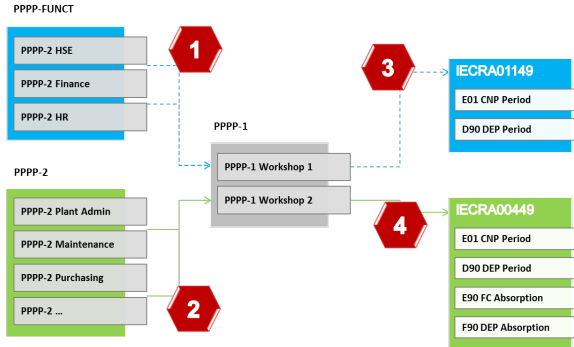
It is compulsory to use these cost elements for Novocare function cost centers

Creation of cycles

There are 4 types of segments that must be created in a production plant :

1 2 are created in the cycle P
PPPCO

3 4 are created in the cycle P
PPPPA



They are detailed below

Cycle PPPPCO (t-code KSUX)

1 A specific segment needs to be created to settle cost centers that must be reported in CSFN with the allocation structure CJ

In the tab "Senders/Receivers"

1. Enter a cost center or a group of cost centers to be allocated to CSFN
2. Enter the receiver cost center or group of cost centers PPPP-1

Segment Header Senders/Receivers Sender Values Receiver Tracing Factor

Assessment CEle

Allocation structure CJ EPRD52 Functions

Segment Header Senders/Receivers Sender Values Receiver Tracing Factor

| Sender | From | To | Group |
|--------------|-------------|----|----------|
| Cost Center | 8245-2211 1 | | |
| Cost Element | | | |
| Receiver | | | |
| Order | | | |
| Cost Center | | | 8245-1 2 |

2

Other segments are standard and must be created with any allocation structure except CJ

Cycle PPPPA (t-code KEUx)

3

2 segments (one for CNP & one for AMO) must be created to allocate costs to the IECRA01149 (CSFN)

1. Assessment CElem:

- a. 99429910 for fixed costs (CNP)
- b. 99429920 for depreciation (AMO)

2. Value Field All:

- a. VVE01 for fixed costs (CNP)
- b. VVD90 for depreciation (AMO)

3. Sender Cost Center: PPPP-1xxx or group of cost center PPPP-1

4. Sender Cost Element:

- a. 99422397 for fixed costs (CNP)
- b. 99423090 for depreciation (AMO)

5. Receiver: IECRA01149

Segment Header Senders/Receivers Sender Values Receiver Tracing Factor

Assessment CElem
Allocation structure CM EPRD56&EPRD6X Adm/Plant O...

Operating concern E026 Rhodia Asia Pacific
Cycle 8245PA 8245 Jurong Island
Segment Name 8245-1 FUC Direct Production Cost Lock indicator

Segment Header Senders/Receivers Receiver Tracing Factor

Assessment CElem 99429910 PA-AS CNP 1
Value Field All VVE01 2
Alloc. structure Site allocation
PA transfer struct. Site assessment

Segment Header Senders/Receivers Receiver Tracing Factor

| Sender | From | To | Group |
|-------------------------|------|----|-------|
| Cost Center 8245-1101 3 | | | |
| Cost Element 99422397 4 | | | |

Segment Header Senders/Receivers Receiver Tracing Factor

Receivers

| CoCd | Plnt | IECRA | Portion/percent |
|------|------|--------------|-----------------|
| 6062 | 8245 | IECRA01149 5 | 100.00 |

4

Other segments are standard

1. Alloc. structure & PA transfer struct.: C1

2. Sender Cost Center: PPPP-1xxx or group of cost center PPPP-1

3. Sender Cost Element is empty

4. Receiver: IECRA00449

Operating concern E026 Rhodia Asia Pacific
Cycle 8245PA 8245 Jurong Island
Segment Name 8245-1 Direct Production Cost Lock indicator

Segment Header Senders/Receivers Receiver Tracing Factor

Assessment CElem
Value Field All
Alloc. structure C1 Site allocation 1
PA transfer struct. C1 Site assessment

Segment Header Senders/Receivers Receiver Tracing Factor

| Sender | From | To | Group |
|-------------------------|------|----|-------|
| Cost Center 8245-1101 2 | | | |
| Cost Element 3 | | | |

Segment Header Senders/Receivers Receiver Tracing Factor

Receivers

| CoCd | Plnt | IECRA | Portion/percent |
|------|------|--------------|-----------------|
| 6062 | 8245 | IECRA00449 4 | 100.00 |