

# Physical inventory - check list

|                                                                                                                                                                                                                                                                       | WHO | WHEN | Transaction |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------|-------------|
| <b>General information / instruction</b>                                                                                                                                                                                                                              |     |      |             |
| 1. Define responsibilities                                                                                                                                                                                                                                            |     |      |             |
| Finance responsible assigned                                                                                                                                                                                                                                          |     |      |             |
| Inventory manager or his representative                                                                                                                                                                                                                               |     |      |             |
| Chief financial officer                                                                                                                                                                                                                                               |     |      |             |
| Inventory count team                                                                                                                                                                                                                                                  |     |      |             |
| 2. Prepare annual planning                                                                                                                                                                                                                                            |     |      |             |
| 3. Prepare site procedure                                                                                                                                                                                                                                             |     |      |             |
| <b>Before count</b>                                                                                                                                                                                                                                                   |     |      |             |
| 1. Organize a preparatory meeting with the operational team to :                                                                                                                                                                                                      |     |      |             |
| Define which warehouses and products are included in the inventory count,                                                                                                                                                                                             |     |      |             |
| Review counting instructions,                                                                                                                                                                                                                                         |     |      |             |
| Define roles and responsibilities.                                                                                                                                                                                                                                    |     |      |             |
| Validate that the number of fork drivers and counting team is adequate                                                                                                                                                                                                |     |      |             |
| 2. Notify affected parties providing adequate lead time to plan appropriately.                                                                                                                                                                                        |     |      |             |
| Suppliers                                                                                                                                                                                                                                                             |     |      |             |
| Customers                                                                                                                                                                                                                                                             |     |      |             |
| Employees concerned                                                                                                                                                                                                                                                   |     |      |             |
| 3. Prepare the storage area                                                                                                                                                                                                                                           |     |      |             |
| Arrange items so they can be easily counted,                                                                                                                                                                                                                          |     |      |             |
| Ensure there are no hazards in the warehouse that could be dangerous during the inventory count,                                                                                                                                                                      |     |      |             |
| Clearly mark package quantities if necessary;                                                                                                                                                                                                                         |     |      |             |
| 4. All planned pick up that can not be physically anticipated or postponed and need to happened at the same time of the counting activity,<br>it is possible to anticipate all the transactions in the system so that the products are no more in the balance on hand |     |      |             |
| 5. Review available equipment and supplies: Printers, printer paper, tags and PC's                                                                                                                                                                                    |     |      |             |
| 6. Block inventories                                                                                                                                                                                                                                                  |     |      |             |
| 7. Create inventory document                                                                                                                                                                                                                                          |     |      | MI31        |
| 8. Print out the counting sheet                                                                                                                                                                                                                                       |     |      | MI21        |
| 9. Count team and key punchers briefing<br>(precising, unit of measure, lot number, safety, procedure to bring counting sheet to key punchers...)                                                                                                                     |     |      |             |
| 10. An assigned zone is given to each count team.                                                                                                                                                                                                                     |     |      |             |
| 11. Count sheets and tags are given to each team                                                                                                                                                                                                                      |     |      |             |
| <b>Count</b>                                                                                                                                                                                                                                                          |     |      |             |
| 1. Each count team has an assigned zone to count from one part to the other                                                                                                                                                                                           |     |      |             |
| One person counts the item and attaches a tag to the inventory items that were counted,                                                                                                                                                                               |     |      |             |
| The second records on the inventory document the actual quantity counted.                                                                                                                                                                                             |     |      |             |
| <b>Key punching</b>                                                                                                                                                                                                                                                   |     |      |             |
| 1. Entering count                                                                                                                                                                                                                                                     |     |      | MI04        |
| <b>Inventory validation</b>                                                                                                                                                                                                                                           |     |      |             |
| 1. Recording of count results is made and a list of discrepancies is calculated                                                                                                                                                                                       |     |      | MI20        |
| 2. A list of inventory discrepancies is printed.                                                                                                                                                                                                                      |     |      | MI11        |

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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|------|
| 3. The Finance responsible assigned identifies items that require a second count according to the rules defined in the site procedure.                                                                                                                                   |  |  |      |
| 4. As far as possible, it is a different count team who performs the second count.                                                                                                                                                                                       |  |  |      |
| 5. The results of the second count are recorded, and if necessary a third count can be asked.                                                                                                                                                                            |  |  | MI04 |
| 6. A definitive list of inventory discrepancies is drawn up and sent to the inventory manager.                                                                                                                                                                           |  |  | MI20 |
| 7. Finance responsible assigned validates the physical inventory.                                                                                                                                                                                                        |  |  | MI07 |
| <b>After count</b>                                                                                                                                                                                                                                                       |  |  |      |
| 1. Unblock warehouse                                                                                                                                                                                                                                                     |  |  |      |
| 2. Inventory discrepancies above the recounting threshold are analyzed and explained by <ul style="list-style-type: none"> <li>the inventory manager who sends his analysis to the Finance responsible assigned.</li> </ul>                                              |  |  |      |
| 3. The analysis and final list of inventory count discrepancies are:                                                                                                                                                                                                     |  |  |      |
| Signed off and dated by the inventory manager and the Finance responsible assigned,                                                                                                                                                                                      |  |  |      |
| The analysis and final list of inventory count discrepancies are archived                                                                                                                                                                                                |  |  |      |
| 4. Posting on IAC e-room, an inventory report including:                                                                                                                                                                                                                 |  |  |      |
| An inventory summary (inventory type, area, coverage rate, list of adjustment...)                                                                                                                                                                                        |  |  |      |
| A list of the people who participated to the count                                                                                                                                                                                                                       |  |  |      |
| An explanation of the most significant variances in quantity/ value (above the fixed threshold)                                                                                                                                                                          |  |  |      |
| A signature (hand written or by mail) of the report by all the people having responsibilities in the count.                                                                                                                                                              |  |  |      |
| Validation by: <ul style="list-style-type: none"> <li>the Finance Manager or the Business Controller,</li> <li>the plant manager</li> <li>the Enterprise Supply Chain Director (when the sum of the adjustment is above a threshold defined in the procedure)</li> </ul> |  |  |      |
| 5. Update a progress report on the cycle counts                                                                                                                                                                                                                          |  |  |      |
| <b>Check the checklist is completed!</b>                                                                                                                                                                                                                                 |  |  |      |