

# 12324 Bacchus Phase 3

**Initiative brief**

Readme

\* Required information

- Project details
- Phase 1:
  - Envision - High level initiatives
    - First, let's start with the Problem space
- Phase 2:
  - Strategize
- My tasks

## Project details

<b>Phase</b>	<input type="checkbox"/> Envision <input checked="" type="checkbox"/> Strategize
<b>Status</b>	<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="border: 1px solid yellow; padding: 2px;">IN PROGRESS</div> <div style="border: 1px solid blue; padding: 2px;">UNDER REVIEW</div> <div style="border: 1px solid green; padding: 2px;">APPROVED</div> </div> <div style="border: 1px solid red; padding: 2px; margin-top: 5px;">NOT APPROVED</div>
<b>Start Date</b>	<p><i>Enter the starting date of your initiative, by clicking on the calendar icon below - when you started to work on different step of the initiative</i></p> <p>08 May 2023</p>
<b>Initiative name</b>	Bacchus Phase 3 - Implementation of the remaining SAP modules and satellites application for managing the full operations of the site
<b>Description of the initiative</b>	<p>The objective of the project is to complete the integration into Solvay JS environment of the investment done by the GBU Aroma in Portugal for the production of natural vanillin through fermentation process.</p> <p>And particularly to set up the business applications required for:</p> <ul style="list-style-type: none"> <li>Producing the natural vainillina</li> <li>Purchase the raw materials</li> <li>Sell the finished goods to France (new cc created for Po2)</li> </ul> <p>The go-live is planned on Nov 2nd, 2023.</p> <p>Estimated Budget: 71 k€</p> <p><i>Explain the context and the initiative (current situation, linked to other initiative, pre-requisites).summary with key items:</i></p> <ul style="list-style-type: none"> <li>Needs description</li> <li>Added value</li> <li>Budget estimated</li> </ul>
<b>Domain &amp; Product</b>	

## My tasks

- Enter your task here, using « @ » to assign it to a user and « // » to select a due date
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<b>Requested Domain Journey / Platform</b>	<input type="checkbox"/> Platf1- Data & Analytics & AI Platform <input type="checkbox"/> Platf2 A- Develop, Test & Deploy Platform <input type="checkbox"/> Platf2 B- Multi experience Platform <input checked="" type="checkbox"/> Platf2 C- Ent. Business Systems Platform <input type="checkbox"/> Platf3 A- Ecosystem Platform <input type="checkbox"/> Platf3 B- Hybrid & Cloud Platform <input type="checkbox"/> Platf3 C- Intelligent Asset Platform <input type="checkbox"/> Platf4- Info Security and Compliance Platform <input type="checkbox"/> Platf5- Workplace Platform  <input type="checkbox"/> Journ1- Digital Customer Journey <input type="checkbox"/> Journ2- Digital Ops & Corporate Enablement Journey <input type="checkbox"/> Journ3- Digital Employee Journey <input type="checkbox"/> Journ4- Prepare the Future & Connected Research Journey  <input type="checkbox"/> DTmng3- DT Enablement & Transformation
<b>Involved Domain Journey/ Platform</b>	<input type="checkbox"/> Platf1- Data & Analytics & AI Platform <input type="checkbox"/> Platf2 A- Develop, Test & Deploy Platform <input type="checkbox"/> Platf2 B- Multi experience Platform <input checked="" type="checkbox"/> Platf2 C- Ent. Business Systems Platform <input type="checkbox"/> Platf3 A- Ecosystem Platform <input type="checkbox"/> Platf3 B- Hybrid & Cloud Platform <input type="checkbox"/> Platf3 C- Intelligent Asset Platform <input type="checkbox"/> Platf4- Info Security and Compliance Platform <input type="checkbox"/> Platf5- Workplace Platform  <input type="checkbox"/> Journ1- Digital Customer Journey <input type="checkbox"/> Journ2- Digital Ops & Corporate Enablement Journey <input type="checkbox"/> Journ3- Digital Employee Journey <input type="checkbox"/> Journ4- Prepare the Future & Connected Research Journey  <input type="checkbox"/> DTmng3- DT Enablement & Transformation
<b>Initiative Ownership</b>	
<b>Digital Technology Partner</b>	@Jessica DeMesmaeker
<b>Product Manager / Service Delivery</b>	@Patrick Vignon
<b>Roadmap &amp; Key objectives</b>	
<b>Roadmap</b>	This project is part of the growth initiative launched by the GBU.
<b>2023 Digital Technology Key objective</b>	Must do project.

Priority

P1 must do

## Phase 1: Envision - High level initiatives

### ✓ Do

- Create Envision brief if the initiative is part of the validated roadmap
- Highlight roadmap value
- Request a budget for Strategize if you need one
- [Security scoring](#)
- [RADAR/SENTRI](#)

### ! Don't

- Request platform resources if the business capability is already identified and clear
- Write portfolio epics, epics and user stories
- Identify squad resources

## First, let's start with the Problem space

### 1.1. Reason

\* Why is this initiative proposed today?

This initiative is proposed now because the production will start at the beginning of November.

### 1.2. Benefits

What are the new capabilities expected?

No new capabilities but just a roll-out of the existing capabilities in SAP PF1.

What will it replace? Is it a new solution or an existing one?

An existing one.

### 1.3. Target users

Who are the future users?

GBU and site people

What is the number of users impacted?

20

## What about the Business Needs?

### 1.4. Value proposition

What is the value of the initiative?

Benefits are in the GBU.

## 1.5. Business goals

How does the product / deliverable align with the business goals?

The business will be able to manage and follow the production and logistic in SAP.

## 1.6. Challenges

Are there any challenges in developing the product?

None but the availability of DT resources due to Po2.

## 1.7. Business metrics

How will we measure success?

Project on time and on budget and overall customer satisfaction  $\geq 4$

## 1.8. Cybersecurity

Please duplicate [this template](#) and contact the SIP team in order to get your corresponding folder. Then, for the envision phase, answer to the initiative card tab and to the 7 high-level questions in the "Security Scoring" tab. These questions will help the SIP team to determine the level of cybersecurity & compliance support you will need. Please contact the team by email: [@SIP\\_team@solvay.com](mailto:@SIP_team@solvay.com)

## 1.9- Involvement of Data Domains

If your initiative is working with data, please select the domain which is impacted:

- Marketing & Sales (for examples: Customer & Market segment / Price conditions & CMIR)
- Supply Chain Management (for examples: Routes & Rates)
- Procurement (for examples: Master data: Vendors, Contracts, Material (Group)/ Reference Data: Payment terms, Structures)
- Finance (for examples: Management (MAC)/ Financial (FAC)/ Treasury)
- HR (for examples: HR Master Data (Employee, Personal, Identity))
- Industrial (for examples: BOM, Asset Hierarchy, MES Tag, Process Batch)
- R&I (for examples: Products, Equipments/ Projects)
- Structures & shared referential (for examples: Structures/ Shared referential data/ Finished goods)
- Sustainability

## 1.10. Up to investment

What is the coherent time to commit on the initiative?\*

Estimated Delivery phase start date*	Estimated Delivered end Quarter*
28 May 2023	Q3 2023

What is the coherent money to commit on the initiative?\*

	2023 (in K€)*	2024 (in K€)*	2025 (in K€)

Estimated size of investment (high level)	71		
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What is the coherent run and build commit on the initiative?

Estimated run costs (estimation high level) per year on xxYear (xx= duration of the contract if known)	Type of savings expected /year for DT (Ex: Contracts, FTE, ...)
--------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------

- maintenance
- infrastructure
- FTE
- Sales provider
- licences
- other: please explain

Please add here the required envelop needed to work on the strategize phase - if needed (maximum 40k€) :

N/A

## 1.11. Resources

What skills and talents do we need?

Nothing special

## 1.12. Methodology to apply (refer for Accolade)

Do you think your initiative will best cope with a waterfall or agile methodology?

- Full Agile
- Waterfall
- Partly Agile (mix of both)
- I do not know at this stage

If the initiative will be done in Agile methodology, please contact during the strategize phase [Nicolas LOVAGNINI](#)

## Phase 2: Strategize



Do

- Identify portfolio epics and epics within each portfolio epics
- Create a document / slide / spreadsheet to build your epics and put a link in the brief
- Estimate experts and budget by portfolio epics or by increment
- Show SMART KPI (Specific, Measureable, Achievable, Relevant, and Time-Bound)
- Evaluate the impact on Solvay One Planet objectives



### Don't

- Identify squad resources (naming)
- Write user stories

## Now, we can move on to the Solution space

### 2.0 Scope / Deliverables

What is your list of scope if waterfall initiatives (technical, functional & organizational) / deliverables foreseen? What are your list of Epics if Agile initiatives?

Supply chain SAP PF1 LE, SAP PF1 MM, SAP PF1 SD and GTS  
Manufacturing SAP PF1 PP and QM (TBC)

### 2.1. Actions to complete

Mandatory actions * (please contact them together if possible)		
Description of the action / task	Contact	Document & examples (please make your own copy and insert new link here)
Contact each relevant pool lead to book resources in the capacity planning tool  <input type="checkbox"/> check once done to inform the contact <a href="#">ARPIN, Florine</a> <b>06 Jan 2023</b>	<a href="#">ARPIN, Florine</a>	Complete <a href="#">Capacity planning tool</a>
Complete Accolade  <input checked="" type="checkbox"/> check once done to inform the contact <a href="#">Claire Bazin</a> <b>11 May 2023</b>	<a href="#">Claire Bazin</a>	Complete <a href="#">Accolade</a>
Review with Enterprise Architect the actual solution answering the objective  <input checked="" type="checkbox"/> check once done to inform the contact <a href="#">Françoise BERGAME</a> <b>10 May 2023</b>	<a href="#">Françoise BERGAME (Structure)</a>	Complete Architecture Impact Analysis (AIA)  <a href="#">ARB &amp; AIA</a>
Check you have confirmed the involvement of each platform		Revert to SDM of each Platform
Identify security needs (Confidentiality, Integrity, Availability) and define security measures to be implemented by the initiative team  <input checked="" type="checkbox"/> check once done to inform the contact <a href="mailto:SIP_team@solway.com">SIP_team@solway.com</a> <b>17 Jan 2023</b>	<a href="mailto:SIP_team@solway.com">@SIP_team@solway.com</a>	Complete the security questionnaire in " <a href="#">SIP Support tool</a> "

<p>Support for budget estimation (via the Workload &amp; Cost), Financial evaluation (Total Cost of Ownership over 10Y), saving validation</p> <p><input checked="" type="checkbox"/> check once done to inform the contact <a href="#">Sérgio Serafim</a> 11 May 2023</p>	<p><a href="#">Sérgio Serafim</a></p>	<p>W&amp;C: to be filled in to Accolade in preparation phase DONE (validated w /Thomas Varchmin</p> <p>TCO over 10Y:</p> <p><a href="#">xxxx - Business Case /Financial evaluation 10Y</a></p>
<p>Data Governance: if data is required, please identify the business objects in each domain (refer to envision phase)</p> <p><input checked="" type="checkbox"/> check once done to inform the contact <a href="#">Philippa de Glanville</a> 10 May 2023</p>	<p><a href="#">Philippa de Glanville</a></p>	<p><a href="#">Data Governance Strategise for Initiative Briefs</a></p>
<b>Optional</b>		
<p>If any relation needed with a supplier</p> <p><input type="checkbox"/> check once done to inform the contact <a href="#">BLANCHER, Alexis</a> 06 Jan 2023</p>	<p><a href="#">BLANCHER, Alexis</a></p>	
<p>If it concerns a key supplier, a sourcing strategy has to be defined</p> <p><input type="checkbox"/> check once done to inform the contact <a href="#">Isabelle Auboeuf</a> 06 Jan 2023</p>	<p><a href="#">Isabelle Auboeuf</a></p>	
<p>If conformity by design is required</p> <p><input type="checkbox"/> check once done to inform the contact <a href="#">Emmanuelle Bureau</a> 06 Jan 2023</p>	<p><a href="#">Emmanuelle Bureau</a></p>	<p>GMP (pharma), ISO</p>

## 2.2. Users needs

**What do users dislike about the current solution?**

*Applicable when a new solution is developed*

N/A

**What tools or features do your users wish to have?**

N/A

**What value will it add to the user's lives?**

N/A

**What alternative do we have?**

N/A

## 2.3. Overall Service Delivery Management for a project

A standardised process for creating and introducing services. It may sound basic, but Service Design and Introduction should be considered at the very beginning of the project.

- Moving through the various project stages from Envision, strategize (requirements gathering) to planning, delivering value and testing before deploying the service.
- Embedding service introduction activities into project delivery, with defined success criteria at each stage avoids a re-work which can negatively impact the project in terms of time, cost and quality.

**Who is the service owner?**

N/A

**What is the target?**

N/A

**Which platform will maintain the new service?**

N/A

## 2.4. Risk Analysis

**What are the risks (refer to Risk analysis matrix in Accolade)?**

<https://biarritz.solvay.com/Project/Page/getlayout?projectid=12324&layoutid=21>

## 2.5. Solvay One Planet Objectives

**What is the qualitative assessment of Hardware/ Data processing/ Project's contribution to Solvay One Planet?**

- Is the business ambition you will support improving or not sustainability?
- Will you increase or decrease the number of hardware we need to operate? How much?
- Will you generate or transfer an important amount of data, especially videos? How much?