

## Rules - Cost Center ZCBS hierarchy

ZCBS is the code of the alternative cost centers hierarchy that is mainly used for reporting purposes (ex: [CoSta - Reports](#) , [Fixed costs](#) ).

You can display the ZCBS hierarchy:

- in SAP using the transaction **KSH3 - Display cost center hierarchy**

You can also use the report [FC - Cost centers master data](#) to display all cost centers with their assignment in the hierarchy ZCBS.



All active must be assigned to the lowest level in the hierarchy so that the full ZCBS levels are properly shown for the related cost center.

A cost center is included in ZCBS according to the following principles:

- 1. There is a direct link between the first level of the ZCBS hierarchy and the Activity 1
- 2. There is a direct link between the first (or second) level of the ZCBS hierarchy and the P&L
- 3. There is a direct link between the lowest level of the ZCBS hierarchy and a BSA

**1. There is a direct link between the first level of the ZCBS hierarchy and the [Activity 1](#)**

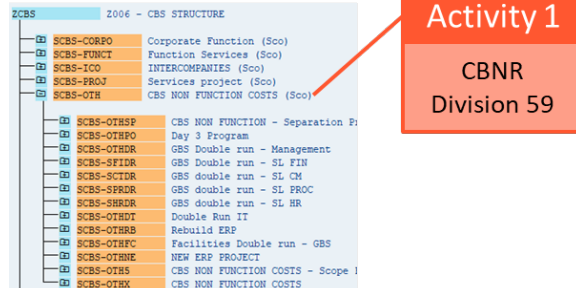
### CBS cost centers

- All cost centers included in the groups **SCBS-CORPO** Corporate Function & **SCBS-FUNCT** FUNCTION SERVICES are assigned to the [Activity 1](#) CBSS in WP2 (=IECRA00569) and PF2 (=DIV 50 or =BA 8500).
- Cost centers included in the group **SCBS-ICO** INTERCOMPANIES are assigned to the [Activity 1](#) CBSS in WP2 (=IECRA01148) and PF2.



### Non allocated cost centers

- All cost centers included in the group **SCBS-OTH CBS NON** FUNCTION COSTS are assigned to the **Activity 1 CBNR** in WP2 (=IECRA00450) and PF2 (=DIV 59 or =BA 8590).



## GBU cost centers

- All cost centers included in the group **ENTRP** ENTERPRISE are assigned to a GBU.



There can not be cost centers allocated to CBS included in the group ENTRP.

| ZCBS 2006 - CBS STRUCTURE |                                   |  |
|---------------------------|-----------------------------------|--|
| SCBS-CORPO                | Corporate Function (Soo)          |  |
| SCBS-FUNCT                | Function Services (Soo)           |  |
| SCBS-ICO                  | INTERCOMPANIES (Soo)              |  |
| SCBS-PROJ                 | Services project (Soo)            |  |
| SCBS-OTH                  | CBS NON FUNCTION COSTS (Soo)      |  |
| ENTRP                     | ENTERPRISE FIXED COSTS FOLLOW UP  |  |
| EADM                      | ADMINISTRATION                    |  |
| EMSV                      | MARKETING & SALES                 |  |
| EPRD                      | PRODUCTION                        |  |
| EMISC                     | MISCELLANEOUS PRODUCTION          |  |
| EICO                      | GBU INTERCOMPANY                  |  |
| ESERV                     | OTHER REVENUES                    |  |
| ERSTR                     | RESTRUCTURING                     |  |
| EACAR                     | OTHER OPERATIONAL COSTS           |  |
| ENRGL                     | NON RECURRING GAINS & LOSSES      |  |
| EPRS                      | POST OPERATING RESULT             |  |
| ECF                       | VARIABLE COSTS                    |  |
| ECFUSE                    | VARIABLE SELLING EXPENSES         |  |
| ESTLO                     | Storage and Loading               |  |
| ELOC                      | Logistic Cost NP (off-production) |  |
| EWIND                     | WRITE-DOWNS ON INVENTORIES        |  |
| EIOIR                     | IMPAIRMENT ON TRADE RECEIVABLES   |  |
| ERIBO                     | R&I ROYALTIES                     |  |
| R&D                       | R&D                               |  |
| R&DPL                     | R&D - Platforms                   |  |

Activity 1

GBU

### Other groups

- The group **RHXXX TECHNICAL COST CENTERS** is used for technical cost centers (not reported in fixed costs report)
- The group **DISC DISCONTINUED** is used for cost centers that are blocked
- The group **ZNS-FUNCT NON SOLVAY - FUNCTION SERVICES** can be used for entities sold when they want to keep working with a fixed costs report with their own groups

| ZCBS 2006 - CBS STRUCTURE |                                  |  |
|---------------------------|----------------------------------|--|
| SCBS-CORPO                | Corporate Function (Soo)         |  |
| SCBS-FUNCT                | Function Services (Soo)          |  |
| SCBS-ICO                  | INTERCOMPANIES (Soo)             |  |
| SCBS-PROJ                 | Services project (Soo)           |  |
| SCBS-OTH                  | CBS NON FUNCTION COSTS (Soo)     |  |
| ENTRP                     | ENTERPRISE FIXED COSTS FOLLOW UP |  |
| RHXXX                     | PRODRA TECHNICAL COST CENTERS    |  |
| DISC                      | DISCONTINUED                     |  |
| ZNS-FUNCT                 | NON SOLVAY - FUNCTION SERVICES   |  |

Activity 1

Not allocated



### Group ZNS-FUNCT

Currently, the group ZNS-FUNCT does not exist in WP2 or PF2 because it doesn't need to be maintained.

## 2. There is a direct link between the first (or second) level of the ZCBS hierarchy and the P&L

### CBS cost centers

- All cost centers included in the group **SCBS-CORPO** Corporate Function & **SCBS-FUNCT** FUNCTION SERVICES are allocated to **R33400 Shared service function expenses (origin)**
- All cost centers included in the group **SCBS-ICO** INTERCOMPANIES are allocated to **R33200 Shared services function costs invoiced**

| ZCBS 2006 - CBS STRUCTURE |                                          |  |
|---------------------------|------------------------------------------|--|
| SCBS-CORPO                | Corporate Function (Soo)                 |  |
| SCBS-COI                  | Climate Impulse (Soo)                    |  |
| SCBS-CMI                  | Sustainability, Equity & Inclusion (Soo) |  |
| SCBS-CFI                  | Finance (Soo)                            |  |
| SCBS-CMR                  | Human Resources Corporate (Soo)          |  |
| SCBS-CMG                  | General Management (Soo)                 |  |
| SCBS-CSE                  | Sustainability & Energy (Soo)            |  |
| SCBS-CSC                  | Supply Chain Corporate (Soo)             |  |
| SCBS-CIA                  | Internal Audit (Soo)                     |  |
| SCBS-CIND                 | Industrial Corporate (Soo)               |  |
| SCBS-CIG                  | General Counsel Corporate (Soo)          |  |
| SCBS-CMOC                 | Procurement corpo (Soo)                  |  |
| SCBS-CST                  | Strategy (Soo)                           |  |
| SCBS-COD                  | Communication (Soo)                      |  |
| SCBS-CORA                 | Government Affairs (Soo)                 |  |
| SCBS-CBIC                 | CC Corporate (Soo)                       |  |
| SCBS-FUNCT                | Function Services (Soo)                  |  |
| SCBS-FBIA                 | Synergy.AI (Soo)                         |  |
| SCBS-FBIF                 | Information Technology Projects - Build  |  |
| SCBS-FMG                  | GBS - Management                         |  |
| SCBS-FBFI                 | GBS - SL FIN                             |  |
| SCBS-FBCH                 | GBS - SL CH                              |  |
| SCBS-FBPR                 | GBS - SL PROC                            |  |
| SCBS-FBHR                 | GBS - SL HR                              |  |
| SCBS-FBRL                 | Human Resources Shared (Soo)             |  |
| SCBS-FBC                  | Communication (Soo)                      |  |
| SCBS-FBIT                 | Information Technology                   |  |
| SCBS-FBC                  | IT Shared (Soo)                          |  |
| SCBS-FBAC                 | Facilities & group security (Soo)        |  |
| SCBS-FBI                  | Finance (Soo)                            |  |
| SCBS-FBC                  | Supply Chain Shared (Soo)                |  |
| SCBS-FBID                 | Industrial Shared (Soo)                  |  |
| SCBS-FBC                  | General Counsel (Soo)                    |  |
| SCBS-FBSP                 | Strategic Channel Partner (Soo)          |  |
| SCBS-FBROC                | Procurement shared (Soo)                 |  |
| SCBS-FBTA                 | TSA & Rebilling (Soo)                    |  |
| SCBS-FBES                 | Rebuild ERP (Soo)                        |  |
| SCBS-FBIC                 | Information Technology Projects - Build  |  |
| SCBS-ICO                  | INTERCOMPANIES (Soo)                     |  |
| SCBS-ICOM                 | INTERCOMPANIES                           |  |

BFC account

R33400 Shared Service function expenses (origin)

R33200 Shared Service function costs invoiced

### Non allocated cost centers

- Cost centers included in the group **SCBS-OTH** CBS NON FUNCTION COSTS : they will be allocated to corresponding

BFC headings depending on its destination (ie: Administrative or Commercial expenses, Other recurring operating income /expenses, etc)

| 2006 - CBS STRUCTURE |                                  |  |
|----------------------|----------------------------------|--|
| SCBS-CORFO           | Corporate Function (Sco)         |  |
| SCBS-FUNCT           | Function Services (Sco)          |  |
| SCBS-ICO             | INTERCOMPANIES (Sco)             |  |
| SCBS-PROJ            | Services project (Sco)           |  |
| SCBS-OTB             | CBS NON FUNCTION COSTS (Sco)     |  |
| SCBS-OTRSP           | CBS NON FUNCTION - Separation P  |  |
| SCBS-OTRFO           | Day 3 Program                    |  |
| SCBS-OTRDM           | GBS Double run - Management      |  |
| SCBS-SHIDR           | GBS Double run - SL FIN          |  |
| SCBS-SCIDR           | GBS double run - SL CM           |  |
| SCBS-SFRDR           | GBS double run - SL PROC         |  |
| SCBS-SHRDR           | GBS double run - SL HR           |  |
| SCBS-OTRDT           | Double Run IT                    |  |
| SCBS-OTRBS           | Rebuild ERP                      |  |
| SCBS-OTRFC           | Facilities Double run - GBS      |  |
| SCBS-OTRNE           | NEW ERP PROJECT                  |  |
| SCBS-OTBS            | CBS NON FUNCTION COSTS - Scope 1 |  |
| SCBS-OTBX            | CBS NON FUNCTION COSTS           |  |

BFC account

Depends on the destination

## GBU cost centers

- The allocation of cost centers included in the group **ENTRP** ENTERPRISE depends on the type of costs:

| ZCBS group | Definition                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| EPRD       | <p>All production cost centers should be included in the group EPRD:</p> <ul style="list-style-type: none"> <li>Indirect production cost centers (PPPP-2 in WP2) should be included in a group EPRD1=&gt;EPRD6. <ul style="list-style-type: none"> <li>Utilities cost centers should be included in the group EPRD4Y in PF2 only. In WP2 they are included in the group ECP)</li> </ul> </li> <li>Direct production cost centers (PPPP-1 in WP2, EE32xxxxx in PF2) should be included in the EPRD0: <ul style="list-style-type: none"> <li>EPRD0X when the production cost center is not <b>mixed</b> (all cost centers in WP2 and some cost centers in PF2)</li> <li>EPRD0Y when the production cost center is <b>mixed</b> (only in PF2)</li> <li>EPRD0Z can be used to manage underactivity (only in very specific cases)</li> </ul> </li> </ul> <p>=&gt; Definition of <b>Period non-proportional costs of production (R25460)</b></p> |
| EADM       | <p>This group is used for cost centers allocated to the BFC account <b>Administrative expenses (R33310)</b></p> <ul style="list-style-type: none"> <li>A GBU can request the creation of sub-groups to detail its own organization.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| EMSV       | <p>This group is used for cost centers allocated to the BFC account <b>Commercial expenses (R33320)</b></p> <ul style="list-style-type: none"> <li>A GBU can request the creation of sub-groups to detail its own organization.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| RDD        | <p>This group is used for cost centers allocated to the BFC account <b>Research and Development (R360)</b></p> <ul style="list-style-type: none"> <li>A GBU can request the creation of sub-groups to detail its own organization.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

| ENTRP ENTERPRISE FIXED COSTS FOLLOW UP |                                    | BFC account                              |
|----------------------------------------|------------------------------------|------------------------------------------|
| EADM                                   | ADMINISTRATION                     | R33310 Administrative expenses           |
| EMSV                                   | MARKETING & SALES                  | R33320 Commercial expenses               |
| EPRD                                   | PRODUCTION                         | R25460 Period non variable costs         |
| EMISC                                  | MISCELLANEOUS PRODUCTION           | R27900 Miscellaneous production          |
| ETICO                                  | GBU INTERCOMPANY                   | R33210 GBU dedicated costs cross-charge  |
| ESERV                                  | OTHER REVENUES                     | STOT-R110 Other Revenues                 |
| ERSTR                                  | RESTRUCTURING                      | STOT-R450 Restructuring                  |
| EACAR                                  | OTHER OPERATIONAL COSTS            | Other recurring Gains & losses           |
| ENRGL                                  | NON RECURRING GAINS & LOSSES       | Other non recurring Gains & Losses       |
| EPSRO                                  | POST OPERATING RESULT              | Post operating result                    |
| ECP                                    | VARIABLE COSTS                     | STOT-R150 Prop costs of sales            |
| ECPVSE                                 | VARIABLE SELLING EXPENSES          | STOT-R120 Variable selling expenses      |
| ESTLO                                  | Storage and Loading                | R25500 - Plant storage and loading costs |
| ELOCO                                  | Logistic Cost NP (off-production s | R25510 - Logistics costs - non variable  |
| EMDIN                                  | WRITE-DOWNS ON INVENTORIES         | R25600 - Depreciation on inventories     |
| ETOTR                                  | IMPAIRMENT ON TRADE RECEIVABLES    | R33330 - Impairment trade receivable     |
| ERIRO                                  | R&I ROYALTIES                      | R36400 - R&D - Royalties                 |
| RDD                                    | R&D                                | R36xxx Research & Development            |
| RDPL                                   | R&D - Platforms                    | R36xxx Research & Development            |

For other groups you can look at the file by ERP in [Assessment cycles Rules](#)

**Technical cost centers** are not allocated to BFC

### **3. There is a direct link between the lowest level of the ZCBS hierarchy and a [BSA](#)**

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The ZCBS hierarchy is used for the allocation of cost centers to a [BSA](#) using.

The assignment of cost centers to a BSA is done with the cost center hierarchy = [ZCBS\\_BSA](#) which is built using the last level of the ZCBS hierarchy