

Finance Cockpit Home_Corporate view



Process Owner

Corporate Financial Function

D&PS Expert

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General Description

Overview of the Group's Financial situation with an highlight on Net Sales, Underlying EBITDA, Net Income, CAPEX, Free Cash Flow and Simplified Cash Flow.

It provides the previous month's result comparing with BFR or Budget or Restated (see Comparison rule)

Target Users

- Comex
- Controlling
- Finance

Authorization & Rights

All the accesses must be validated by:

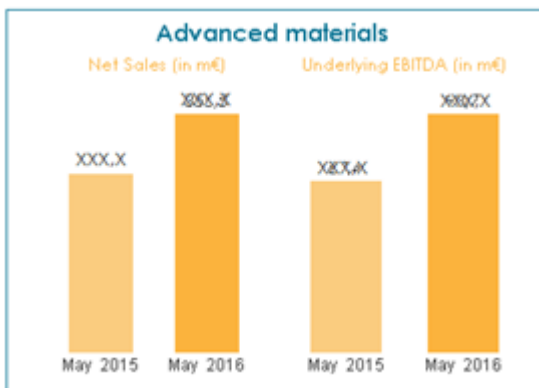
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Key Figure Examples

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- Total of actual "Net Sales" (Key figures) in M€ for the Month or Quarter (according to actual month)
- Total of Budget, BFR, or restated in M€ (according to actual month) - See description of Comparison Rule
- Delta (in percentage) between the actual and its comparison.



- Total of actual & historical (Y-1) on Net Sales in M€ per operating segment and according to actual month on quarter (in left) by Operating Segment.
- Total of actual & historical (Y-1) on Underlying EBITDA in M€ per operating segment and according to actual month or quarter (in right) by Operating Segment.

Comparison rule

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Phases Details

| | January | February | March | April | May | June | July | August | September | October | November | December |
|----------------|---------|----------|------------|-------|-----|------------|---------------|---------------|------------|---------------|---------------|------------|
| vs. Budget | X | X | | x | x | | | | | | | |
| vs. Forecast | | | | | | | Forecast June | Forecast June | | Forecast Sept | Forecast Sept | |
| vs. Restated | | | Q1 vs QY-1 | | | Q2 vs QY-1 | | | Q3 vs QY-1 | | | Q4 vs QY-1 |
| vs. Historical | | | | | | | | | | | | |

| | |
|-------------------|--|
| Actual | Current Year's results |
| Restated | Previous Year's (Y-1) results based on Current Year's structure and rate |
| Historical | Previous Year's (Y-1) Official results published |
| Budget | Official forecast for Current Year defined in October Previous Year (Y-1) |
| BFR | 4 re-forecast for Current Year : BFR03/BFR06/BFR09/BFR12 = (Official forecast for Current Year defined in October Previous Year - Total Actual Q1+Q2+Q3) |

| Sources | |
|--------------|--|
| BFC | All except below listed managed by Corporate Finance |
| Manual Files | <ul style="list-style-type: none"> • BFR – quarterly basis • WACC Corporate – updated by the Corporate Finance • WACC GBUs – updated by the Corporate Finance • Tax Rate – updated by the Corporate Finance • Maintenance rate – updated by the Corporate Finance • Free cash flow – updated by the Corporate Finance. Actual by month, Historical by quarter, budget of the Year and BFR by month : <ul style="list-style-type: none"> ◦ Delta working capital others ◦ Tax cash out ◦ Provisions cash out ◦ Others & Disc. opFree cash flow |