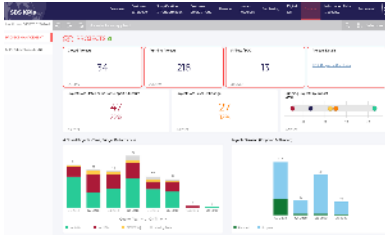


Project Management



KPI Owner

Jordi Pujol

SBS Decision & Piloting Solutions Team

WW Solutions:

- Marie-Line Ardito

Regional Animator:

- Stephane Bourgeaud-Lignot/Emma Glasson (EMEA)
- Karina Tsuji (LATAM & NAM)
- Lilian Cheong (APAC)

General Description

4 key measurements:

- Number of closed projects - with further breakdown on closed projects that are on time, on budget, on time and on budget
- Number of running projects - status of "ongoing" and "went live" projects whether on time or exceed expected completion date
- Number of pilots and POC (ongoing)
- Number of projects on demand - status proposed and planned

Target Users

- SBS Management Committee
- PMO Team
- Change Management Team
- GBU ISRM

Indicator	Calculation and filters
Closed Projects	<p># of closed projects during the last quarter</p> <p>filters :</p> <ul style="list-style-type: none"> ■ Project Model Name <> Idea and Prospective ■ Project Status = Closed ■ Project Last Gate Decision <> Reject ■ Customer Satisfaction <> -1 ■ Controlling Allocation <> None Cons. Company ■ Category <> # (empty) <p>* BU/Function <> Acetow and Chlorovinyls</p>
Running Projects	<p># of Projects still opened at the current date</p> <p>filters :</p> <ul style="list-style-type: none"> • Project Model Name = Standard Project Old ; Standard Project ; Special Project Old ; Special Project ; Agile/Scrum Project • Project Status = On Going ; Went Live • Project Closed = Open • Linked Program Name <> "HW/SW" • Category <> # (empty) <p>* BU/Function <> Acetow and Chlorovinyls</p>

Authorization & Rights

Request for accesses

[Access form](#)

Pilots / POCS	<p># of Study, Pre-Study and POC</p> <p>filters :</p> <ul style="list-style-type: none"> • Project Model Name = Standard Project Old ; Standard Project ; Special Project Old ; Special Project ; Agile/Scrum Project • Project Status = On Going ; Went Live • Project Closed = Open • Linked Program Name <> "HW/SW" • Category <> # (empty) • Project Type = Study ; Pre-Study ; POC <p>* BU/Function <> Acetow and Chlorovinyls</p>
Closed Projects - Time & Budget Performance	<p>Based on Closed Projects</p> <p>On Time =</p> <p>If On Time Percentage = NULL => "Missing Data"</p> <p>If On Time Percentage <= 110 => "<=110%"</p> <p>If On Time Percentage < 125 => "]110% ; 125%["</p> <p>Else => ">=125%"</p> <p>On Budget =</p> <p>If On Budget Percentage = NULL => "Missing Data"</p> <p>If On Budget Percentage <= 110 => "<=110%"</p> <p>If On Budget Percentage < 125 => "]110% ; 125%["</p> <p>Else => ">=125%"</p> <p>On Time and on Budget =</p> <p>If "On Time" and "On Budget" = "<=110%" => "YES"</p> <p>Else "NO"</p>
Running Projects Ageing	# of Running Projects with a Start Date < 3 years
Project Demands	<p># of Proposed and Planned Projects</p> <p>filters :</p> <ul style="list-style-type: none"> • Project Status = Proposed ; Planned • Project Closed = Open • Category <> # (empty) <p>* BU/Function <> Acetow and Chlorovinyls</p>

Sources	
Accolade	-SGM_CORE_Project Details -SGM_CUSTOM_View -SGM_MERGED_PROJECTMETRICS_15 -SGM_CORE_Project \$STAGES\$ and \$GATES\$
Refresh Frequency:	Daily