

Plan - E2E Value Chain

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General Description
Time scope: Y-1 + Year to date

Definition & Calculation

Indicators	Link to the definition & calculation	Applying Filters
Forecast Accuracy	<p>Global Supply Chain dashboard Forecast Accuracy 3.0</p> <p>Picasso for Specialty Polymers</p> <ul style="list-style-type: none"> Forecast Accuracy at Month M-1 Forecast Accuracy at Month M-2 Forecast Accuracy at Month M-3 <p>In the E2E VC Dashboard, the Forecast Accuracy is based on the Weighted Calculation at the Product x Ship Destination Zone x Group of Activity Aggregation Level for all GBUs using Dynasys or APO as their Demand Planning System.</p> <p>For Specialty Polymers, the Forecast Accuracy is based on the Standard Calculation at the Product x ECCO Region (Ship Destination Zone) Aggregation Level.</p> <p>ECCO regions may be retrieved under the Corporate Region filter as follow: EMEA = EU, APAC = IN, JP, KR, VD, SG, LAM = MC, NAM = US</p>	<ul style="list-style-type: none"> GBU Group of Activity Activity Region (Ship Destination Zone) Plant (Ship Destination)
Inventory DOS (Manual)	<p><i>Charts and reports are made to display 2 types of data : 1/ data by GBU or 2/ data all GBU combined.</i></p> <p>DOS : Days of Sales. Is a DOS on sales (not on COGS)</p> <p>Inventory values : line "total inventory value" : includes FG/RM/Wip. Spare Parts are part of RM</p> <p>Sales Values :</p> <p>For GBU : based on "Net sales at GBU level"</p> <p>For Group : based on "External sales"</p> <p>DOS calculation: $(\text{End-of-Month Inventory} * 365) / [(\text{sum of last 3 Months sales value}) * 4]$</p> <p><u>Note 1:</u> there is no target for the actual DOS of 2021 as the most relevant calculation for the Group</p> <p><u>Note 2:</u> if you need the values for ALL GBUs in a table, then right-click on the graph when no GBU is selected and select "Download as", "Export data" to get the results in an Excel file. For other needs, you may use "My Report".</p> <p><u>Note 3:</u> if you need the values for DOS Value for ALL GBUs in a table, use "my report" functionality and extract DOS GBU by GBU .</p>	<ul style="list-style-type: none"> GBU
SMOG - Slow Moving Obsolete Goods	<p>Slow Moving, Obsolete & Off-Grade Inventory for Finished Goods, Raw Materials, Intermediates, and Trading Goods</p> <p>Sum of (by importance order to avoid double counting) :</p> <ol style="list-style-type: none"> Blocked stock : stock types [C Blocked Stock Returns + D Blocked Stock + E Restricted-Use]. <i>Note since June 2023- Blocked stock is no longer reported in SMOG value</i> Expired stock : batch shelf life passed Slow mover : batches older than 12 months (date of today versus manufacturing date of the batch) <p>Value (k€) and Quantity (T)</p>	<ul style="list-style-type: none"> GBU Group of Activity Activity Region (Plant Zone) Plant Product Line Archetype
Financial Working Capital	<p>Finance Cockpit</p> <p>Removed as the source does not exists anymore</p>	<ul style="list-style-type: none"> GBU Group of Activity Activity

Working Capital	Global Supply Chain dashboard Working Capital - archive Available by <ul style="list-style-type: none"> • Account Group • Account Inventory Group • Account Sub-type 	<ul style="list-style-type: none"> • GBU • Group of Activity • Activity • Region (Plant Geo Zone) • Plant
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Sources

Indicators	Sources	Scope
Forecast Accuracy	GBUs on Dynasys: BW_QRY_MVDYN11_0005 Specialty Polymers: Picaso	There is no data for Coatis, Composite Materials and Special Chem for the moment. Exclusions for Specialty Polymers: <ul style="list-style-type: none"> ▪ Mat Field 4 = HCL, Others and 140 (by-products) ▪ Mat Field 3 = Raw Material, HF, MVE, OBS, PFE, SMILE, TECHNYL, VDC, Vinileters, WAM ▪ Sold-to <> Solvay or Rhodia
Inventory DOS	Manual File from Corporate Finance sent on a Monthly basis +/- 13th of the Month - Source Gsheet for ECO Source Gsheet for SCO	
SMOG - Slow Moving Obsolete Goods	BW_QRY_CPMIM02_0001	Data available starting January 2020
Financial Working Capital	Finance Cockpit - Publication => removed as the source does not exist anymore	
Working Capital	Revenue: WCAP_BW_QRY_MVFIWC01_0013 Volumes: WCAP_BW_QRY_MVFIWC01_0014	

Owners

Indicators	KPI Owner
Forecast Accuracy	Laure Breteau-Laurent / Christian Backaert
Inventory DOS	Laure Breteau-Laurent / Christian Backaert
SMOG - Slow Moving Obsolete Goods	Laure Breteau-Laurent / Christian Backaert
Working Capital	Finance / Supply Chain Excellence